Unaudited financial statement and dividend announcement for the year ended 31 December 2011

# PART I - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS

1(a) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year.

|                                       |       |                    | GROUP              |                          |           | GROUP    |                          |
|---------------------------------------|-------|--------------------|--------------------|--------------------------|-----------|----------|--------------------------|
|                                       |       | 4th Qtr of<br>2011 | 4th Qtr of<br>2010 | Increase /<br>(Decrease) | FY 2011   | FY 2010  | Increase /<br>(Decrease) |
|                                       | Notes | S\$'000            | S\$'000            |                          | S\$'000   | S\$'000  |                          |
| Revenue                               |       | 38,524             | 16,522             | 133%                     | 145,433   | 78,488   | 85%                      |
| Cost of sales                         |       | (31,814)           | (12,424)           | 156%                     | (118,969) | (58,031) | 105%                     |
| Gross profit                          |       | 6,710              | 4,098              | 64%                      | 26,464    | 20,457   | 29%                      |
| Other gains, net                      | (A)   | 578                | 229                | 152%                     | 220       | 435      | (49%)                    |
| Expenses                              |       |                    |                    |                          |           |          |                          |
| - Selling and distribution            |       | (791)              | (348)              | 127%                     | (1,885)   | (1,491)  | 26%                      |
| - Administrative                      |       | (4,937)            | (4,166)            | 19%                      | (17,290)  | (13,984) | 24%                      |
| - Finance                             |       | (539)              | (264)              | 104%                     | (2,139)   | (1,357)  | 58%                      |
| Share of loss of associated companies |       | (426)              | (51)               | 735%                     | (634)     | (257)    | 147%                     |
| Profit / (Loss) before income tax     | (B)   | 595                | (502)              | NM                       | 4,736     | 3,803    | 25%                      |
| Income tax expense                    |       | (506)              | (54)               | 837%                     | (1,056)   | (1,118)  | (6%)                     |
| Net profit / (loss)                   |       | 89                 | (556)              | NM                       | 3,680     | 2,685    | 37%                      |
| Profit / (Loss) attributable to:      |       |                    |                    |                          |           |          |                          |
| Equity holders of the Company         |       | 482                | (537)              | NM                       | 4,511     | 2,725    | 66%                      |
| Non-controlling interests             |       | (393)              | (19)               | 1,968%                   | (831)     | (40)     | 1,978%                   |
|                                       |       | 89                 | (556)              | NM                       | 3,680     | 2,685    | 37%                      |

NM - Not meaningful

| Note  | 4th Qtr of<br>2011<br>s S\$'000 | GROUP<br>4th Qtr of<br>2010<br>S\$'000 | Increase /<br>(Decrease) | FY 2011<br>S\$'000               | GROUP<br>FY 2010<br>S\$'000   | Increase /<br>(Decrease) |
|---|---------------------------------|--|--------------------------|----------------------------------|-------------------------------|--------------------------|
| Profit / (Loss) after tax   | 89                              | (556)                                  | NM                       | 3,680                            | 2,685                         | 37%                      |
| Currency translation differences arising from consolidation   | (55)                            | 21                                     | NM                       | (88)                             | 21                            | NM                       |
| Other comprehensive income, net of tax  | (55)                            | 21                                     | NM                       | (88)                             | 21                            | NM                       |
| Total comprehensive income  | 34                              | (535)                                  | NM                       | 3,592                            | 2,706                         | 33%                      |
| Total comprehensive income attributable to:   |                                 |  |                          |                                  |                               |                          |
| Equity holders of the Company   | 464                             | (516)                                  | NM                       | 4,453                            | 2,746                         | 62%                      |
| Non-controlling interests   | (430)                           | (19)                                   | 2,163%                   | (861)                            | (40)                          | 2,053%                   |
|   | 34                              | (535)                                  | NM                       | 3,592                            | 2,706                         | 33%                      |
| Notes  (A) The Group's other operating gain / (loss), net includes: Gain on disposal of property, plant and equipment Property, plant and equipment written off Foreign exchange gain / (loss) Interest Income Other Income | 332<br>-<br>107<br>5<br>134     | 54<br>-<br>(49)<br>29<br>195           |                          | 446<br>(7)<br>(763)<br>33<br>511 | 22<br>-<br>(122)<br>40<br>496 |                          |

# (B) The Group's profit from operations is arrived at after (charging) / crediting

|   | GR                 | OUP                | GRO     | UP      |
|---|--------------------|--------------------|---------|---------|
|   | 4th Qtr of<br>2011 | 4th Qtr of<br>2010 | FY 2011 | FY 2010 |
|   | S\$'000            | S\$'000            | S\$'000 | S\$'000 |
| Interest expense on borrowings                | (539)              | (323)              | (2,139) | (1,357) |
| Depreciation of property, plant and equipment | (2,183)            | (1,536)            | (6,693) | (6,076) |
| Amortisation of intangible asset              | (14)               | (14)               | (58)    | (58)    |
| Write-back of allowance for doubtful debts    | 192                | 351                | 393     | 750     |
| Allowance for impairment of trade receivables | (563)              | (293)              | (691)   | (915)   |
| Inventories written down                      | (120)              | (150)              | (120)   | (150)   |
| Allowance for impairment of inventories       | (31)               | (42)               | (31)    | (42)    |

1(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

|  |                      | GROUP                |                      | Y                    |
|--|----------------------|----------------------|----------------------|----------------------|
|  | 31-Dec-11<br>S\$'000 | 31-Dec-10<br>S\$'000 | 31-Dec-11<br>S\$'000 | 31-Dec-10<br>S\$'000 |
|  | οφ σσσ               | οψ σσσ               | 04 000               | O\$ 000              |
| ASSETS   |                      |                      |                      |                      |
| Current assets   |                      |                      |                      |                      |
| Cash and cash equivalents  | 13,160               | 24,067               | 925                  | 10,164               |
| Trade and other receivables  | 105,127              | 52,717               | 66,662               | 55,558               |
| Inventories  | 12,077               | 9,824                | -                    | -                    |
|  | 130,364              | 86,608               | 67,587               | 65,722               |
| Non-current assets   |                      |                      |                      |                      |
| Investment in associated companies                                 | 3,061                | 3,695                | -                    | -                    |
| Investment in subsidiaries   | -                    | _                    | 12,059               | 12,022               |
| Intangible assets  | 2,610                | 2,621                | -                    | -                    |
| Property, plant and equipment                                      | 98,154               | 54,924               | 1,405                | 1,401                |
|  | 103,825              | 61,240               | 13,464               | 13,423               |
| Total assets   | 234,189              | 147,848              | 81,051               | 79,145               |
| LIABILITIES  |                      |                      |                      |                      |
| Current liabilities  |                      |                      |                      |                      |
| Trade and other payables   | 69,638               | 25,976               | 6,452                | 3,118                |
| Current income tax liabilities                                     | 1,678                | 1,202                | -                    | -                    |
| Borrowings   | 59,083               | 30,624               | 20,786               | 23,336               |
|  | 130,399              | 57,802               | 27,238               | 26,454               |
| Non-current liabilities  |                      |                      |                      |                      |
| Borrowings   | 17,935               | 6,618                | 2,879                | 2,304                |
| Deferred tax liabilities   | 993                  | 990                  | 19                   | 37                   |
|  | 18,928               | 7,608                | 2,898                | 2,341                |
| Total Liabilities  | 149,327              | 65,410               | 30,136               | 28,795               |
| NET ASSETS   | 84,862               | 82,438               | 50,915               | 50,350               |
| EQUITY   |                      |                      |                      |                      |
| Capital and reserves attributable to equity holders of the Company |                      |                      |                      |                      |
| Share capital  | 49,651               | 49,651               | 49,651               | 49,651               |
| Currency translation reserve                                       | (71)                 | (13)                 | -                    | -                    |
| Retained profits   | 31,872               | 28,171               | 1,264                | 699                  |
|  | 81,452               | 77,809               | 50,915               | 50,350               |
| Non-controlling interests  | 3,410                | 4,629                | -                    |                      |
| Total equity   | 84,862               | 82,438               | 50,915               | 50,350               |

## 1(b)(ii) Aggregate amount of group's borrowings and debt securities.

## Amount repayable in one year or less, or on demand

| As at 3 | 1-Dec-11  | As at 31 | -Dec-10   |
|---------|-----------|----------|-----------|
| S\$     | 000'      | S\$'     | 000       |
| Secured | Unsecured | Secured  | Unsecured |
| 18,438  | 33,638    | -        | 26,548    |
| 2,245   | 2,429     | 941      | 1,753     |
| 2,333   | -         | 1,382    | -         |

## Amount repayable after one year

|                   | As at 31-Dec-11 |           | As at 31-Dec-10 |           |
|-------------------|-----------------|-----------|-----------------|-----------|
|                   | S\$'000         |           | S\$'000 S\$'000 |           |
|                   | Secured         | Unsecured | Secured         | Unsecured |
| Term loans        | 10,865          | 1,821     | 2,270           | 2,691     |
| Lease obligations | 5,249           | •         | 1,657           | -         |

# Details of any collateral

- Included in the Group's secured borrowings are:(a) \$\$6,695,000 (31 December 2010: \$\$2,548,000) in respect of a loan secured by a leasehold property.
  (b) \$\$8,414,000 (31 December 2010: \$\$Nii) in respect of a loan secured by a vessel
  (c) \$\$16,438,000 (31 December 2010: \$\$Nii) in respect of project financing secured by the projects' work-in-progress
  (d) Lease obligations are secured by the underlying equipment.

|   | GROUP    |          |
|---|----------|----------|
|   | FY 2011  | FY 2010  |
|   | S\$'000  | S\$'000  |
| Cash flows from operating activities  |          |          |
| Net profit  | 3,680    | 2,685    |
| Adjustments for:  |          |          |
| Income tax expense  | 1,056    | 1,118    |
| Allowance for impairment of trade receivables                                   | 691      | 915      |
| Allowance for impairment of inventories   | 31       | 42       |
| Amortisation of intangible assets   | 58       | 58       |
| Impairment of goodwill  | 16       | 20       |
| Write-back of allowance for impairment of trade receivables                     | (393)    | (750)    |
| Gain on disposal of property, plant and equipment                               | (446)    | (22)     |
| Property, plant and equipment written off                                       | 7        | -        |
| Depreciation of property, plant and equipment                                   | 6,693    | 6,076    |
| Inventories written down  | 120      | 150      |
| Share of losses of associated companies   | 634      | 257      |
| Interest income   | (33)     | (40)     |
| Interest expenses   | 2,139    | 1,357    |
|   | 14,253   | 11,866   |
|   |          |          |
| Changes in working capital  | /aa =aa) | (0.0)    |
| Inventories and construction work-in-progress                                   | (60,530) | (88)     |
| Trade and other receivables   | 2,285    | 8,737    |
| Trade and other payables  | 46,794   | (16,087) |
| Bills payable   | 5,414    | 1,511    |
| Cash flows generated from operations  | 8,216    | 5,939    |
| Interest received   | 33       | 40       |
| Interest paid   | (2,436)  | (1,541)  |
| Income taxes paid   | (576)    | (2,810)  |
| Net cash flows generated from operating activities                              | 5,237    | 1,628    |
|   | 0,20.    | .,020    |
| Cash flows from investing activities  |          |          |
| Acquisition of subsidiary, net of cash acquired                                 | (64)     | (153)    |
| Acquisition of sole-proprietorship, net of cash acquired                        | . ,      | (38)     |
| Acquisition of non-controlling interests' share in subsidiary, net of cash      | (37)     | . ,      |
| acquired  |          | _        |
| Addition to property, plant and equipment                                       | (43,748) | (13,550) |
| Proceeds from disposal of property, plant and equipment                         | 758      | 1,072    |
| Net cash flows used in investing activities                                     | (43,091) | (12,669) |
|   |          |          |
| Cash flows from financing activities  Proceeds from issuance of ordinary shares |          | 20.740   |
| •   | -        | 20,742   |
| Proceeds from issuance of shares to non-controlling interest                    | -        | 870      |
| Proceeds from / (Repayment of) borrowings, net                                  | 30,115   | (1,316)  |
| Repayment of lease liabilities  | (2,007)  | (2,128)  |
| Dividends paid to equity holders of the Company                                 | (810)    | (2,250)  |
| Dividends paid to a non-controlling interest                                    | (320)    | (98)     |
| Net cash flows generated from financing activities                              | 26,978   | 15,820   |
| Net (decrease) / increase in cash and cash equivalents                          | (10,876) | 4,779    |
| Cash and cash equivalents   |          |          |
| Beginning of the year   | 24,067   | 19,269   |
| Effects of currency translation on cash and cash equivalents                    | (31)     | 19       |
| End of financial year   | 13,160   | 24,067   |
|   |          |          |

1 (d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

|   | Attributable to equity holders of the Company |                               |                                    |                              |                                  |                         |
|---|---|-------------------------------|------------------------------------|------------------------------|----------------------------------|-------------------------|
|   |   | Revenue                       | Translation                        | Total                        | Minority                         |                         |
|   | Share Capital<br>S\$'000                      | Reserve<br>S\$'000            | Reserves<br>S\$'000                | Reserves<br>S\$'000          | Interests<br>S\$'000             | Total equity<br>S\$'000 |
| GROUP   | O\$ 000                                       | O\$ 000                       | O# 000                             | Οψ 000                       | Οψ 000                           | O# 000                  |
| Balance as at 1 January 2010                  | 28,909  | 27,696                        | (34)                               | 27,662                       | 3,897                            | 60,468                  |
| Issuance of shares                            | 21,150  | -                             | -                                  | -                            | -                                | 21,150                  |
| Share issue expense                           | (408)   | -                             | -                                  | -                            | -                                | (408)                   |
| Issuance of share to non-controlling interest | -   | -                             | -                                  | -                            | 870                              | 870                     |
| Dividends relating to 2009 paid               | -   | (2,250)                       | -                                  | (2,250)                      | (98)                             | (2,348)                 |
| Total comprehensive income for the year       | -   | 2,725                         | 21                                 | 2,746                        | (40)                             | 2,706                   |
| Balance as at 31 December 2010                | 49,651  | 28,171                        | (13)                               | 28,158                       | 4,629                            | 82,438                  |
| Balance as at 1 January 2011                  | 49,651  | 28,171                        | (13)                               | 28,158                       | 4,629                            | 82,438                  |
| Dividend paid to minority interest            | -   | -                             | -                                  | -                            | (320)                            | (320)                   |
| Acquisition of minority interest              | -   | -                             | -                                  | -                            | (37)                             | (37)                    |
| Dividends relating to 2010 paid               | -   | (810)                         | -                                  | (810)                        | -                                | (810)                   |
| Total comprehensive income for the year       | -   | 4,511                         | (58)                               | 4,453                        | (862)                            | 3,591                   |
| Balance as at 31 December 2011                | 49,651  | 31,872                        | (71)                               | 31,801                       | 3,410                            | 84,862                  |
|   |   |                               |                                    |                              |                                  |                         |
|   | Share Capital<br>S\$'000                      | Revenue<br>Reserve<br>S\$'000 | Translation<br>Reserves<br>S\$'000 | Total<br>Reserves<br>S\$'000 | Minority<br>Interests<br>S\$'000 | Total<br>S\$'000        |
| COMPANY Balance as at 1 January 2010          | 28,909  | 2.166                         |                                    | 2.166                        | _                                | 31,075                  |
| Issuance of shares                            | 21,150  | 2,100                         | -                                  | 2,100                        | -                                | 21,150                  |
| Share issue expense                           | (408)   |                               | -                                  | _                            | _                                | (408)                   |
| Dividends relating to 2009 paid               | (400)   | (2,250)                       | _                                  | (2,250)                      | _                                | (2,250)                 |
| Total comprehensive income for the year       | _   | 783                           | _                                  | 783                          | _                                | 783                     |
| Balance as at 31 December 2010                | 49,651  | 699                           |                                    | 699                          | _                                | 50,350                  |
| <u> </u>                                      | 40,001  |                               |                                    |                              |                                  | 00,000                  |
| Balance as at 1 January 2011                  | 49,651  | 699                           | -                                  | 699                          | -                                | 50,350                  |
| Dividends relating to 2010 paid               | -   | (810)                         | -                                  | (810)                        | -                                | (810)                   |
| Total comprehensive income for the year       |   | 1,375                         |                                    | 1,375                        | -                                | 1,375                   |
| Balance as at 31 December 2011                | 49,651  | 1,264                         |                                    | 1,264                        | -                                | 50,915                  |

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

Pursuant to the Call Option Agreement dated 7 September 2009, the new subscribers were granted an Option to subscribe for 38,000,000 new shares in the Company at an exercise price of \$0.25 per share. This Option is exercisable at the sole discretion of the subscribers within the period of 3 years from the date of the Call Option Agreement.

As at 31 December 2011, 22,000,000 Call Option shares have been exercised with 16,000,000 Call Option shares to be carried forward to 2012.

The details of changes in the Company's share capital were as follows:

| Issued and fully paid                             | No. of ordinary shares | S\$'000 |
|---|------------------------|---------|
| Balance as at 1 January 2011 and 31 December 2011 | 540,041,625            | 49,651  |

1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediate preceding year.

Issued and fully paid

| As at 31-Dec-11 | As at 31-Dec-10 |
|-----------------|-----------------|
| No. of shares   | No. of shares   |
| 540,041,625     | 540,041,625     |

1(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the current financial period reported on.

None

2 Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.

The figures have not been audited nor reviewed by the auditors.

3 Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of matter).

Not applicable.

4 Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except for the adoption of new Financial Reporting Standards ("FRS") as mentioned in paragraph 5 below, the Group has applied consistent accounting policies and methods of computation in the financial statements for the current reporting period compared with those of the audited financial statements for the financial year ended 31 December 2010.

If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

With effect from 1 January 2011, the Group adopted the following new/amended FRS which are relevant to the Group's operations:-

Amendments to FRS 24

Related party disclosures

The adoption of the above FRS did not result in substantial changes in the Group's accounting policy.

6 Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

Earnings per ordinary share for the period base on net profit attributable to shareholders (in cents):

 a) Based on weighted average number of ordinary shares on issue: and

Weighted no. of shares in issue

b) On a fully diluted basis

| Group       |             |  |  |  |
|-------------|-------------|--|--|--|
| FY 2011     | FY 2010     |  |  |  |
| 0.84        | 0.57        |  |  |  |
| 540,041,625 | 481,332,036 |  |  |  |
| 0.84        | 0.57        |  |  |  |

7 Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the (a) current financial period reported on; and (b) immediately preceding financial year.

| GROUP     |           | сом       | PANY      |
|-----------|-----------|-----------|-----------|
| 31-Dec-11 | 31-Dec-10 | 31-Dec-11 | 31-Dec-10 |
| 15.08     | 14.41     | 9.43      | 9.32      |

Net asset value per ordinary share based on issued share capital at end of the period/year (in cents)

## R1-Dec-11

The net asset value per ordinary share is calculated using the Group's net asset value as at the end of the year of S\$81.45 million and the Company's net asset value as at the end of the period of S\$50.92 million divided by the share capital of 540,041,625 ordinary shares.

## 31-Dec-10

The net asset value per ordinary share is calculated using the Group's net asset value as at the end of the period of S\$77.81 million and the Company's net asset value as at the end of the period of S\$50.35 million divided by the share capital of 540,041,625 ordinary shares.

- 8 A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:
  - (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
  - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on

| Income statement review             |                     |             |             |         |
|-------------------------------------|---------------------|-------------|-------------|---------|
|                                     | 4th Quarter results |             |             |         |
| Group Turnover                      | FY 2011             | FY 2010     | + / (-)     | + / (-) |
|                                     | S\$'million         | S\$'million | S\$'million | %       |
| Infrastructure & Engineering ("IE") | 26.62               | 4.68        | 21.94       | 468.8   |
| Corrosion Prevention ("CP")         | 7.30                | 7.92        | (0.62)      | (7.8)   |
| Supply & Distribution ("SD")        | 3.72                | 3.72        | 0.00        | 0.0     |
| Shipping and Others ("SH")          | 0.88                | 0.20        | 0.68        | 340.0   |
|                                     | 38.52               | 16.52       | 22.00       | 133.2   |

Group's revenue for 4Q2011 increased significantly by 133.2% from S\$16.52 million in 4Q2010 to S\$38.52 million for 4Q2011. This was largely due to increases of 468.8% and 340.0% registered by our IE and SH divisions, respectively. On the other hand, 4Q2011 revenue of our CP division registered a year on year decline of 7.8%. 4Q2011 revenue of our SD division remained flat at S\$3.72 million when compared to 4Q2010.

Revenue from our IE division increased by S\$21.94 million from S\$4.68 million in 4Q2010 to S\$26.62 million in 4Q2011. This increase was mainly attributed to progressive recognition of revenue from our construction of the new vessel orders which were secured during the last quarter of year 2010 and the first half of year 2011.

Revenue from our CP division decreased by S\$0.62 million from S\$7.92 million in 4Q2010 to S\$7.31 million in 4Q2011. The decline was mainly due to fewer corrosion prevention projects secured from other shipyards.

Revenue from our SH division grew by \$\$0.68 million from \$\$0.20 million in 4Q2010 to \$\$0.88 million in 4Q2011. This revenue growth was in line with the increase in our shipping fleet size during FY2011. We chartered out six pairs of tugs and barges during 4Q2011 as compared to only a pair of tug and barge during same quarter in FY2010.

The Group registered net profits attributable to shareholders of S\$0.48 million in 4Q2011 as compared to losses of S\$0.54 million in 4Q2010. The positive in earnings was mainly contributed by our IE division which registered significant increase in revenue for 4Q2011 as mentioned above.

|                                     | Full Year result |             |                |        |
|-------------------------------------|------------------|-------------|----------------|--------|
| Group Turnover                      | FY 2011          | FY 2010     | <u>+ / (-)</u> | +/(-)  |
|                                     | S\$'million      | S\$'million | S\$'million    | %      |
| Infrastructure & Engineering ("IE") | 99.19            | 16.98       | 82.21          | 484.2  |
| Corrosion Prevention ("CP")         | 29.25            | 43.88       | (14.63)        | (33.3) |
| Supply & Distribution ("SD")        | 15.68            | 17.43       | (1.75)         | (10.0) |
| Shipping and Others ("SH")          | 1.31             | 0.20        | 1.11           | 555.0  |
|                                     | 145.43           | 78.49       | 66.94          | 85.3   |

Group's revenue increased by \$\$66.94 million from \$\$78.49 million in FY2010 to \$\$145.43 million in FY2011. Our IE and SH divisions' revenue, which grew by \$\$82.21 million and \$\$1.11 million respectively, contributed to our Group's revenue increase. On the other hand, our CP and SD division posted declines in full year's revenue of \$\$14.63 million and \$\$1.75 million, respectively.

Due to the significant new vessel orders, with combined contract values of approximately S\$99 million, secured by our IE division during the last quarter of 2010 and first half of 2011, our IE division was able to register significant revenue increases of S\$82.21 million for FY2011. Significant portion of the contract values were recognised in FY2011 as the bulk of the construction works were carried out by our Batam yard during the year.

Revenue from our CP division declined by \$\$14.63 million from \$\$43.88 million in FY2010 to \$\$29.25 million in FY2011. This was mainly due to lesser projects secured during the year.

Revenue from our SD division declined by S\$1.75 million from S\$17.43 million in FY2010 to S\$15.68 million in FY2011. This was due to weaker demand for our hardwares products.

The SH division reported its first full year of operation in FY2011. It first commenced generating income from the chartering out a pair of tug and barge during the 4Q2010. As of end of FY2011, it chartered out a total six pairs of tugs and barges. As a result, revenue for this division increased by S\$1.11 million from S\$0.20 million in FY2010 to S\$1.31 million in FY2011.

Group's net profits attributable to shareholders increased by 65.5% from S\$2.73 million for FY2010 to S\$4.51 million for FY2011. This increase was mainly due to earnings from our IE division which posted significant increase in revenue as mentioned above.

#### **CASHFLOW STATEMENT**

The Group reported net cash inflow of S\$5.23 million from operating activities for FY2011, representing an increase of S\$3.6 million over FY2010. This was mainly due to increase in profits generated from operations and lower amount of income taxes paid during FY2011.

Net cash outflow of S\$43.09 million from investing activities for FY2011 was mainly due to new vessel investments by our SH division. These relate to the five sets of tugs and cargo barges added to the fleet and money invested to convert the used rolo vessel to a livestock carrier ("Barkly Pearl") during the year. In addition, as part of our continuous programme to augment our Batam yard's operating capabilities, our IE division purchased several heavy crawler cranes, forklifts, welding machines and a CNC cutting machine during the year.

The net cash inflow generated from the financing activities was \$\$26.10 million in FY2011. This net inflow came mainly from the Group's net bank borrowings of \$\$30.11 million. These borrowings were mainly to finance our construction of various new build orders for customers, our cost to construct the five new pairs of tugs and cargo barges, the conversion of Barkly Pearl, and the purchase of few heavy crawler cranes for our yard.

The cash and cash equivalents stood at S\$13.16 million as at 31 December 2011, representing a decrease of S\$10.91 million from the amount of S\$24.07 million as at 1 January 2011.

#### ASSETS AND LIABILITIES

As the shipbuilding contracts moved into the advance stage of work in progress, the significant increase in operating activities led to the increase in third parties' trade receivables, trade payables and projects' work-in-progress.

Property, plant and equipment increased from \$\$54.9 million as at 31 December 2010 to \$\$98.2 million as at 31 December 2011. As elaborated above, this increase relates mainly to fixed asset investments by our SH and IE divisions during the year.

The Group's balance sheet remains strong with S\$234.19 million in "Total assets". The Group's cash and bank balances stood at S\$13.16 million at the end of 31 December 2011.

The Group's "Total Liabilities" was \$\$149.33 million as at 31 December 2011. FY2011 had been a busy work year for our Singapore and Batam yards. In line with the increased in shipbuilding activities, the Group experienced significant increase in trade payables for purchase of project materials, equipment and service subcontractors. The net increase of \$\$39.78 million in bank borrowings during the year resulted in \$\$77.02 million in total bank borrowings as at 31 December 2011. These were mainly to finance investments in fixed assets as mentioned above.

9 Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable.

10 A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The current sentiments for the marine oil and gas industries continues to be positive with demand for rigs and offshore support vessels well supported by the current high oil prices.

The Group will continue to seek opportunities on offshore marine projects and at the same time strengthen cost control measure so as to improve profitability.

#### 11 Dividend

## (a) Current Financial Period Reported On

Any dividend declared for the current financial period reported on? Yes.

Name of Dividend: First & Final

Dividend Type: Cash

Dividend Rate (Gross): 0.20 cents

Tax Rate: Tax Exempt One-tier

## (b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year?

Name of Dividend: First & Final

Dividend Type: Cash

Dividend Rate (Gross): 0.15 cents

Tax Rate: Tax Exempt One-tier

## (c) Date payable

The proposed first and final dividend, if approved at the Annual General Meeting to be held on 23 April 2012, will be paid on the 14 May 2012.

#### (d) Books closure date

Notice is hereby given that the Share Transfer Books and Register of Members of the Company will be closed on 1 May 2012 for the preparation of dividend warrants. Duly completed registrable transfers received by the Company's Share Registrar, M & C Services Private Limited at 138 Robinson Road, The Corporate Office, #17-00 Singapore 068906 up to 5.00 p.m. on 30 April 2012 will be registered to determine shareholders' entitlements to the proposed first and final dividend. Members whose Securities Accounts with The Central Depository (Pte) Limited are credited with shares as at 5.00 p.m. on 30 April 2012 will be entitled to the proposed dividend.

## 12 If no dividend has been declared / recommended, a statement to that effect.

Not applicable.

## 13 Summary of Interested Person Transactions for the financial period ended 31 December 2011

|  | 4th Qu  | uarter of FY2011   |     | Full Year 2011  |   |  |
|--|---|--|-----|---|---|--|
|  | Aggregate value of all interested person transactions during the financial period under review (excluding transactions less than \$\$100,000 and transactions conducted under the shareholders' mandate pursuant to Rule 920) | Aggregate value of all interested person transactions conducted under the shareholders' mandate pursuant to Rule 920 (excluding transactions less than S\$100,000) |     | Aggregate value of all interested person transactions during the financial period under review (excluding transactions less than \$\$100,000 and transactions conducted under the shareholders' mandate pursuant to Rule 920) | Aggregate value of all interested person transactions conducted under the shareholders' mandate pursuant to Rule 920 (excluding transactions less than \$\$100,000) |  |
| Revenue/(Expenses)   |   | S\$  | S\$ | S\$   | S\$   |  |
| <u>Labroy Shipbuilding &amp; Engineering Pte Ltd</u> Provision of corrosion prevention services Procurement of Yard's Consumables                                      |   | :  |     |   | (1,363)<br>(239,207)  |  |
| PT Nanindah Mutiara Shipyard Provision of corrosion prevention services Sale of hardware equipments, tools and other consumables                                       |   | 284,666<br>750   |     |   | 284,666<br>9,835  |  |
| <u>Labroy Offshore Engineering Pte Ltd</u><br>Procurement of materials and consumables   |   | -  |     |   | (2,561,081)   |  |
| PT Graha Trisaka Industri Provision of corrosion prevention services Sale of hardware equipments, tools and other consumables  |   | 4,829,086<br>420   |     |   | 5,613,750<br>15,861   |  |
| <u>Drydocks World-Singapore Pte Ltd</u> Provision of corrosion prevention services Procurement of materials and consumables Transportation charges                     |   | 2,586,416<br>-<br>(1,075)  |     |   | 5,023,592<br>(622,096)<br>(5,762)   |  |
| PT Drydocks World Pertama Provision of corrosion prevention services Procurement of materials and consumables Sale of hardware equipments, tools and other consumables |   | 92,434<br>-<br>-   |     |   | 702,293<br>(394,624)<br>140   |  |
| PT Segara Gloria Anugrah Marine<br>Charter expenses  |   | -  |     |   | (255,354)   |  |

## PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

(This part is not applicable to Q1, Q2, Q3 or Half Year Results)

Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

# **BUSINESS SEGMENTS**

|   | INFRASTRUCT-<br>URE &<br>ENGINEERING                             | CORROSION PREVENTION   | SUPPLY & DISTRIBUTION  | SHIPPING &<br>OTHERS                                   | Total  |
|---|--|--|--|--|--|
|   | S\$'000  | S\$'000  | S\$'000  | S\$'000  | S\$'000  |
| Year ended 31 December 2011 Sales to external customers Inter-segment sales   | 99,191<br>22,386   | 29,255<br>3,556  | 15,677<br>7,437  | 1,310<br>633   | 145,433<br>34,012  |
| Total sales   | 121,577  | 32,811   | 23,114   | 1,943  | 179,445  |
| Results   |  |  |  |  |  |
| Segment result Interest expense Interest Income   | 6,917<br>(1,070)<br>26   | (2,133)<br>(486)<br>5  | 2,690<br>(424)<br>1  | 1<br>(159)<br>1  | 7,475<br>(2,139)<br>33   |
| Share of results of associated companies  |  | -  | -  | (634)  | (634)  |
| Profit / (Loss) before taxation Taxation  | 5,873  | (2,614)  | 2,267  | (791)  | 4,735<br>(1,056)   |
| Profit after taxation  Loss attributable to non-controlling interest  |  |  |  |  | 3,679<br>832   |
| Loss attributable to not controlling interest   |  |  |  | _  | 4,511  |
| Profit after taxation includes:-  |  |  |  |  |  |
| - Depreciation<br>- Amortisation  | 2,781  | 3,124  | 279  | 509<br>58  | 6,693<br>58  |
|   |  |  |  |  |  |
| Other information Segments assets   | 126,650  | 43,750   | 19,974   | 41,483   | 231,857  |
| Segments assets includes:-  |  |  |  |  |  |
| Investment in associated companies  | 20,640   | -<br>770   | -  | 3,061<br>28,889  | 3,061  |
| Additions to: Property, plant and equipment<br>Segment liabilities  | 85,931   | 13,497   | 14,351   | 12,950   | 50,299<br>126,729  |
|   |  |  |  |  |  |
|   |  |  |  |  |  |
|   | INFRASTRUCT-<br>URE &<br>ENGINEERING                             | CORROSION PREVENTION   | SUPPLY & DISTRIBUTION  | SHIPPING &<br>OTHERS                                   | TOTAL  |
|   | URE &  |  |  |  | TOTAL  |
| Year ended 31 December 2010 Sales to external customers   | URE & ENGINEERING S\$'000  | <b>S\$'000</b> 43,883  | <b>S\$'000</b> 17,425  | OTHERS \$\$'000  | <b>S\$'000</b> 78,488  |
|   | URE & ENGINEERING \$\$'000 16,980 4,937                          | <b>S\$'000</b> 43,883 1,531  | S\$'000<br>17,425<br>4,589   | OTHERS S\$'000 200 5                                   | <b>S\$'000</b> 78,488 11,062   |
| Sales to external customers<br>Inter-segment sales<br>Total sales   | URE & ENGINEERING S\$'000  | <b>S\$'000</b> 43,883  | <b>S\$'000</b> 17,425  | OTHERS \$\$'000  | <b>S\$'000</b> 78,488  |
| Sales to external customers<br>Inter-segment sales  | URE & ENGINEERING \$\$'000  16,980 4,937 21,917                  | \$\$'000<br>43,883<br>1,531<br>45,414<br>2,191<br>(836)            | \$\$'000<br>17,425<br>4,589<br>22,014<br>3,141<br>(394)                          | OTHERS S\$'000 200 5                                   | <b>S\$'000</b> 78,488 11,062   |
| Sales to external customers Inter-segment sales Total sales  Results Segment result Interest expense Interest Income  | URE & ENGINEERING S\$'000 16,980 4,937 21,917                    | PREVENTION  \$\$'000  43,883 1,531 45,414  2,191 (836) 15          | \$\$'000<br>17,425<br>4,589<br>22,014  | OTHERS  \$\$'000  200 5  205  (438) -                  | \$\$'000<br>78,488<br>11,062<br>89,550<br>5,378<br>(1,357)<br>39   |
| Sales to external customers Inter-segment sales Total sales  Results Segment result Interest expense  | URE & ENGINEERING \$\$'000  16,980 4,937 21,917                  | \$\$'000<br>43,883<br>1,531<br>45,414<br>2,191<br>(836)            | \$\$'000<br>17,425<br>4,589<br>22,014<br>3,141<br>(394)                          | OTHERS \$\$'000 200 5 205 (438)                        | \$\$'000<br>78,488<br>11,062<br>89,550<br>5,378<br>(1,357)   |
| Sales to external customers Inter-segment sales Total sales  Results Segment result Interest expense Interest Income Share of results of associated companies Profit / (Loss) before taxation Taxation  | URE & ENGINEERING S\$'000 16,980 4,937 21,917 484 (127) 23       | PREVENTION  \$\$'000  43,883 1,531 45,414  2,191 (836) 15 17       | DISTRIBUTION  \$\$'000  17,425 4,589 22,014  3,141 (394) 1                       | OTHERS  \$\$'000  200 5 205  (438) (274)               | \$\$'000<br>78,488<br>11,062<br>89,550<br>5,378<br>(1,357)<br>39<br>(257)<br>3,803<br>(1,118)  |
| Sales to external customers Inter-segment sales  Total sales  Results Segment result Interest expense Interest Income Share of results of associated companies Profit / (Loss) before taxation  Taxation Profit after taxation  | URE & ENGINEERING S\$'000 16,980 4,937 21,917 484 (127) 23       | PREVENTION  \$\$'000  43,883 1,531 45,414  2,191 (836) 15 17       | DISTRIBUTION  \$\$'000  17,425 4,589 22,014  3,141 (394) 1                       | OTHERS  \$\$'000  200 5 205  (438) (274)               | \$\$'000<br>78,488<br>11,062<br>89,550<br>5,378<br>(1,357)<br>39<br>(257)<br>3,803<br>(1,118)<br>2,685                               |
| Sales to external customers Inter-segment sales Total sales  Results Segment result Interest expense Interest Income Share of results of associated companies Profit / (Loss) before taxation Taxation  | URE & ENGINEERING S\$'000 16,980 4,937 21,917 484 (127) 23       | PREVENTION  \$\$'000  43,883 1,531 45,414  2,191 (836) 15 17       | DISTRIBUTION  \$\$'000  17,425 4,589 22,014  3,141 (394) 1                       | OTHERS  \$\$'000  200 5 205  (438) (274)               | \$\$'000<br>78,488<br>11,062<br>89,550<br>5,378<br>(1,357)<br>39<br>(257)<br>3,803<br>(1,118)  |
| Sales to external customers Inter-segment sales  Total sales  Results Segment result Interest expense Interest Income Share of results of associated companies Profit / (Loss) before taxation Taxation Profit after taxation Loss attributable to non-controlling interest   | URE & ENGINEERING S\$'000 16,980 4,937 21,917 484 (127) 23 - 380 | PREVENTION  \$\$'000  43,883 1,531 45,414  2,191 (836) 15 17 1,387 | DISTRIBUTION  \$\$'000  17,425 4,589  22,014  3,141 (394) 1 - 2,748              | OTHERS  \$\$'000  200 5  205  (438) (274)  (712)       | \$\$'000<br>78,488<br>11,062<br>89,550<br>5,378<br>(1,357)<br>39<br>(257)<br>3,803<br>(1,118)<br>2,685<br>40<br>2,725                |
| Sales to external customers Inter-segment sales  Total sales  Results Segment result Interest expense Interest Income Share of results of associated companies Profit / (Loss) before taxation Taxation Profit after taxation Loss attributable to non-controlling interest   | URE & ENGINEERING S\$'000 16,980 4,937 21,917 484 (127) 23       | PREVENTION  \$\$'000  43,883 1,531 45,414  2,191 (836) 15 17       | DISTRIBUTION  \$\$'000  17,425 4,589 22,014  3,141 (394) 1                       | OTHERS  \$\$'000  200 5 205  (438) (274)               | \$\$'000<br>78,488<br>11,062<br>89,550<br>5,378<br>(1,357)<br>39<br>(257)<br>3,803<br>(1,118)<br>2,685<br>40                         |
| Sales to external customers Inter-segment sales  Total sales  Results Segment result Interest expense Interest Income Share of results of associated companies Profit / (Loss) before taxation Taxation Profit after taxation Loss attributable to non-controlling interest  Profit after taxation includes: Depreciation - Amortisation  Other information   | URE & ENGINEERING S\$'000 16,980 4,937 21,917 484 (127) 23 380   | PREVENTION  \$\$'000  43,883 1,531 45,414  2,191 (836) 15 17 1,387 | DISTRIBUTION  \$\$'000  17,425 4,589 22,014  3,141 (394) 1 - 2,748               | OTHERS  \$\$'000  200 5 205  (438) (274)  (712) 98 58  | \$\$'000<br>78,488<br>11,062<br>89,550<br>5,378<br>(1,357)<br>39<br>(257)<br>3,803<br>(1,118)<br>2,685<br>40<br>2,725<br>6,076<br>58 |
| Sales to external customers Inter-segment sales  Total sales  Results Segment result Interest expense Interest Income Share of results of associated companies Profit / (Loss) before taxation Taxation Profit after taxation Loss attributable to non-controlling interest  Profit after taxation includes:- Depreciation - Amortisation   | URE & ENGINEERING S\$'000 16,980 4,937 21,917 484 (127) 23 - 380 | PREVENTION  \$\$'000  43,883 1,531 45,414  2,191 (836) 15 17 1,387 | DISTRIBUTION  \$\$'000  17,425 4,589  22,014  3,141 (394) 1 - 2,748              | OTHERS  \$\$'000  200 5  205  (438) (274)  (712) 98    | \$\$'000<br>78,488<br>11,062<br>89,550<br>5,378<br>(1,357)<br>39<br>(257)<br>3,803<br>(1,118)<br>2,685<br>40<br>2,725                |
| Sales to external customers Inter-segment sales  Total sales  Results Segment result Interest expense Interest Income Share of results of associated companies Profit / (Loss) before taxation Taxation Profit after taxation Loss attributable to non-controlling interest  Profit after taxation includes: Depreciation - Amortisation  Other information Segments assets  Segments assets includes:- | URE & ENGINEERING S\$'000 16,980 4,937 21,917 484 (127) 23 380   | PREVENTION  \$\$'000  43,883 1,531 45,414  2,191 (836) 15 17 1,387 | DISTRIBUTION  \$\$'000  17,425 4,589 22,014  3,141 (394) 1 - 2,748               | OTHERS  \$\$'000  200 5  205  (438) (274)  (712) 98 58 | \$\$'000<br>78,488<br>11,062<br>89,550<br>5,378<br>(1,357)<br>39<br>(257)<br>3,803<br>(1,118)<br>2,685<br>40<br>2,725<br>6,076<br>58 |
| Sales to external customers Inter-segment sales  Total sales  Results Segment result Interest expense Interest Income Share of results of associated companies Profit / (Loss) before taxation Taxation Profit after taxation Loss attributable to non-controlling interest  Profit after taxation includes: Depreciation - Amortisation  Other information Segments assets                             | URE & ENGINEERING S\$'000 16,980 4,937 21,917 484 (127) 23 380   | PREVENTION  \$\$'000  43,883 1,531 45,414  2,191 (836) 15 17 1,387 | DISTRIBUTION  \$\$'000  17,425 4,589 22,014  3,141 (394) 1 - 2,748  287 - 21,751 | OTHERS  \$\$'000  200 5 205  (438) (274)  (712) 98 58  | \$\$'000<br>78,488<br>11,062<br>89,550<br>5,378<br>(1,357)<br>39<br>(257)<br>3,803<br>(1,118)<br>2,685<br>40<br>2,725<br>6,076<br>58 |

16 In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Not applicable.

## 17 A breakdown of sales as follows:-

|         | GROUP   |                |                |
|---------|---------|----------------|----------------|
| FY 2011 | FY 2010 | <u>+ / (-)</u> | <u>+ / (-)</u> |
| S\$'000 | S\$'000 | S\$'000        | %              |
|         |         |                |                |
| 72,470  | 43,327  | 29,143         | 67%            |
| 2,434   | 2,946   | (512)          | (17.4%)        |
|         |         |                |                |
| 72,963  | 35,161  | 37,802         | 108%           |
| 1,246   | (261)   | 1,507          | (577.4%)       |
|         |         |                |                |

18 A breakdown of total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

Total Annual Dividend (Refer to Para 16 of Appendix 7.2 for the required details).

|            | Latest Full Year 2011 | Previous Full Year 2010 |
|------------|-----------------------|-------------------------|
|            | S\$'000               | S\$'000                 |
| Ordinary   | 1,080                 | 810                     |
| Preference | -                     | •                       |
| Total:     | 1,080                 | 810                     |

Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704 (13) in the format below.

| Name           | Age | Family Relationship with any director and/or substantial shareholder   | current position and duties, and the year the position was held  | Details of changes<br>in duties and<br>position held, if<br>any, during the  |
|----------------|-----|--|--|--|
| Chua Beng Yong | 50  | Brother of Chua Beng Kuang<br>(Executive Chairman and<br>substantial shareholder) and<br>Chua Meng Hua (Managing<br>Director and substantial<br>shareholder) | Current Position: Chief Operating Office  Duties: Responsible for overseeing the Group's businesses, particularly in infrastructure engineering division, including its marketing and business development.  Position first held in: 2011  Year of employment: Since 1999.                                 | Changes in duties:<br>No change.<br>Changes in position:<br>Previous position as<br>General Manager<br>(Head of<br>Infrastructure<br>Engineering<br>Division)  |
| Chua Beng Hock | 47  | Brother of Chua Beng Kuang<br>(Executive Chairman and<br>substantial shareholder) and<br>Chua Meng Hua (Managing<br>Director and substantial<br>shareholder) | Current Position: Deputy Chief Operating Office  Duties: Responsible for overseeing the Group's businesses, particularly in corrosion prevention division, including its marketing and business development.  Position first held in: 2011  Year of employment: Since 2001.                                | Changes in duties:<br>No change.<br>Changes in position:<br>Previous position as<br>Assistant General<br>Manager (Head of<br>Corrosion Prevention<br>Division) |
| Chua Min Kong  | 52  | Brother of Chua Beng Kuang<br>(Executive Chairman and<br>substantial shareholder) and<br>Chua Meng Hua (Managing<br>Director and substantial<br>shareholder) | Current Position: Manager  Duties: Responsible for overseeing the process plant operations in Batam yard.  Position first held in: 2011  Year of employment: Since 1998.   | Changes in duties:<br>No change.<br>Changes in position:<br>Supervisor   |
| Chua Wui Wui   | 31  | Daughter of Chua<br>Meng Hua<br>(Managing Director<br>and substantial<br>shareholder)  | Current Position: Manager (Corp. Dev.)  Duties: Responsible for all corporate development activities of the Group, including sales and marketing, identifying, developing and implementing new business plans and strategies of the Group.  Position first held in: 2011.  Year of employment: Since 2003. | Changes in duties:<br>No change.<br>Changes in position:<br>Previous position as<br>Business<br>Development<br>Manager   |

BY ORDER OF THE BOARD

Chua Beng Kuang Executive Chairman 24 February 2012 Chua Meng Hua Managing Director